

Annual Report 2022







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College Profile

OUR FACILITIES

Situated in Langwarrin South, Bayside Christian College provides an education that embraces Christian values and a Biblically-based curriculum. Every child is seen as an imagebearer of God, endowed with unique gifts and abilities. Whilst our aim is that all children reach their full potential, we recognise that learning takes place in a variety of ways - academically, socially, emotionally, physically and spiritually.

A Bayside Christian College journey begins in the Early Learning Centre's 3-Year-Old Kindergarten program, and concludes in Year 12 with the Victorian Certificate of Education (VCE) or the Victorian Certificate of Applied Learning (VCAL).

The College also provides a dedicated pathway for students with significant cognitive learning needs across secondary via the Supported Transition Education Program (STEP) classes.

Our purpose-built Trades Skills Centre provides learning spaces to support Christian vocational education and training in Agriculture (Horticulture) and Hospitality (Kitchen Operations).

OUR VISION

To nurture and prepare young people for a life of responsible discipleship in God's Kingdom.

OUR PURPOSE

Bayside Christian College is an outworking of the Association for Christian Education of Frankston Inc. The College exists to help parents equip their children for effective, God-glorifying lives as Christians in the world by:

- Leading students into the service of God and of others as a • thankful response to the word of God in Christ;
- Nurturing in students the development of a Biblical understanding of the world and of life;
- Establishing an educational environment that is • characterised by faith, hope, love, joy, peace and service;
- Helping students to discover and develop their own Godgiven abilities and to recognise and respect those of others;
- Showing students that knowing their strengths and • limitations, is part of achieving a realistic, positive selfimage; and
- Promoting a striving for excellence in their lives.

OUR MISSION

The world belongs to God. Parents should raise and train their children to recognise, honour, respect and serve Him. Bayside Christian College exists to support and assist parents in their God-given task of educating their children.

COLLEGE BOARD

| Board Chair | Mr Nathan Hooper |
|--------------|---------------------|
| Deputy Chair | Mrs Rachel McGregor |
| Treasurer | Mr John Kruiskamp |
| Secretary | Mr Trent Jones |
| Member | Mr Troy Gaskell |
| Member | Mr Sam Kidney |
| | |

EXECUTIVE

Principal **Deputy Principal Business Manager**

SENIOR LEADERSHIP

Head of Senior Secondary Head of Junior Secondary Head of Primary **Early Learning Centre Director Administration Manager** Head of Learning Support Head of Learning Innovation & Discipleship

COORDINATORS

VCE Coordinator VCAL Coordinator Years 7-9 Coordinator Years 5/6 Coordinator Years 3/4 Coordinator **Prep-Year 2 Coordinator**

Mrs Sharyn Hadlow Mr Joel Williamson Mrs Glenvs Bailev Ms Fiona Mitchell Mr Ben Williams Ms Josephine Hopkins

Mrs Shirley Patterson

Mr Andrew Manning

Mrs Toni Steinbergs

Mr Courtney Clowes

Mr Chris Alley Mr Ken Berry Mrs Jo Piening Ms Sara Wright Mrs Maree Coates Mrs Donna Martin



Board Chair Report

As we returned to normal school life, the opportunity for our community to begin re-engaging directly was not before time and enabled the events associated with our 40th anniversary to occur with due celebration to our achievements over the life of the College.

Highlights included the 40th Anniversary Dinner held at the Sandhurst Club, which featured a great representation of families and staff both past and present and our celebration assembly; attended by a number of our foundational families and local dignitaries. Attending these events was a great reminder of how far the College has progressed since its foundation while also affirming that the shared partnership, faith and vision which gave birth to our beginnings are still our greatest hallmarks today.

Reflecting on what was a rewarding, busy and challenging year; the reminder was evident as we celebrated our 40th year that the health and prosperity of the College can never be taken for granted.

Over the 40-year history, there have been periods of both higher than average growth and also times of contraction. As we celebrate great success from our students in 2022, we acknowledge that this was, in reality, the most challenging year financially we have experienced for some time.

While COVID cannot be used as an explanation or excuse for every unplanned issue we have experienced, it was a significant driver behind increased volatility in our enrolment numbers, with a particular concentration in 2022 where families were more inclined to make change decisions after 'managing through' the two previous years.

Our normal budget tolerances for net operating income were not achieved in 2022, however, we are very confident that this is not an ongoing trend. We have made some decisive and difficult decisions to lead us into 2023 with well-founded confidence for the future.

While some normality was restored; 2022 felt like an incredibly busy year across most aspects of life. The return to 'normal' community engagement gave the Board the opportunity to reconnect more directly with Bayside Association members, whom I would like to thank for their continued support. I would also like to thank my fellow board members who have faithfully served the College through the year; Rachel McGregor, Trent Jones, Troy Gaskall, Sam Kidney and John Kruiskamp.

On behalf of the Board, I would like to thank our College community of staff, parents and students for their support and contribution to the College throughout 2022. Your support and commitment is much appreciated as we continue to carry the vision and mission of the College together into the next 40 years!

Sincerely,

Mr Nathan Hooper Board Chair, Bayside Christian College



Principal's Report

In 2022, we prayed for a year that was to be free from the tyranny of remote learning and all things COVID. We were excited about the restrictions lifting and planned for life and learning to return to normal. All the planning though could not have prepared us for the interruption and unpredictability of COVID's impact on our enrolments, operations and financial situation. While 2022 was tough in many ways, it was not without its blessings. The Lord remained faithful and continued to walk with us.

2022 REFLECTIONS

- Excursions came confidently back to school life
- Camping programs rebooted
- Athletic, swimming and cross country returned
- Interschool sport competitions reopened
- Open Day was held onsite
- Year 12 had graduation and Valedictory in the same year
- One teacher helped a student jump 3 years in their reading level
- Other students competed internationally in their chosen sports. Some won!
- Past students returned as parents and staff members
- The College produced 'Shrek Jr.' to rave reviews
- The Agriculture and Horticulture programs continued to grow (literally) the arrival of the alpacas and sheep have been fantastic additions to the program.

EDUCATIONAL HIGHLIGHTS

- The Dux was Mary Hammond with a score of 93.55 (Published with permission)
- 10% of our graduating VCE students received a study score over 40 and our average study score was 30. This level is equal or above other schools in our area
- Five (5) students demonstrated competency for Specialist Math by the end of Year 10. This is a direct result of the Math Pathways program. Most of these students are taking 11/12 Specialist Maths.

The College was awarded the Winner of the Best Practice Award for our outstanding VCAL program, which featured student ownership, local business partnerships, and service in the community.

The Supported Transition and Education Program (STEP) commenced 2022 with one student and grew to 3 by the end of the year. STEP covers a gap for students with specific learning needs that are often not catered for well in 'mainstream' schools. STEP recognises these students as God's kids too and seeks to partner with their parents in the provision of a quality Christian education. The learning data from these students thus far is very encouraging as we seek to support these students in their learning and engagement in school life and enable them to thrive.

Reflecting on the past 40 years was a blessing and it was a privilege to be part of the College community in 2022. I want to thank the College Founders who had the vision and tenacity to get the College up and running all those years ago. Without you and your faithfulness to the Lord's call we would not be here today.

I would also like to thank the Association and Board members for their support this year. And a special thank you to all staff, parents and students for making 2022 a year to remember.

In His Service,

Mr Andrew Manning Principal, Bayside Christian College



Teaching Statistics

ATTENDANCE

Teacher attendance for the 2022 academic year was approximately **84.2%**.

The attendance is significantly below the long-term average. This can be attributed to Covid, other illnesses, and a number of teachers with extended leave due to personal circumstances. At the peak of absence, up to 30% of staff were away with the most common reason due to Covid isolation and government restrictions.

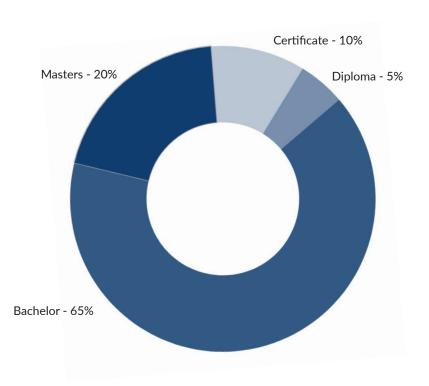
STAFFING NUMBERS

Throughout 2022, 61 teaching staff were employed at the College, with a full time-equivalent of **46.09** at the end of the year.

STAFF RETENTION

In 2022, we welcomed new teaching staff members Felicity Taylor, Amy Partridge and Peter Zwiersen. James Siede, Jessica Lucerne and Rachel White completed short-term contracts during the year.

We farewelled Peter Bakker, Catherine Cloherty, Sharyn Hadlow, Andy Lancaster, Paul Mathews, Jo Moore, Shirley Patterson and Walter Sheridan. Our staff retention rate for 2022 was **85.22%**



TEACHER QUALIFICATIONS

| NAME | QUALIFICATION |
|---------------------|--|
| Chris Alley | BSc, DipTeach |
| Ulli Austermann | DipEarlyLearn, AdvDipChildServ, BEd(Prim) |
| Glenys Bailey | DipTeach(Prim), BEd, MEd(Lead) |
| Peter Bakker | BA(Hist/Geog), GradDipTeach |
| Rupert Balint-Smith | BA(Hons), BMus, GradDipEd, GradCertRE |
| Kerri Bernon | BEd |
| Ken Berry | BEd |
| Nicole Bolden | BEd(Prim) |
| Sonja Campbell | BA, BBus, GradDipEd(Prim) |
| Alyssa Cairns | BEd(ECD) |
| Jennie Champion | BSocSc(Lib), GradDipEd(Prim) |
| Tammie Chester | BEarlChildStd, BEd(EarlChildEd/Prim) |
| Catherine Cloherty | BA(Psych/Psychophys), GradDipAppSc(Psych), GradDipEd(Sec), MEd |
| Maree Coates | BAppSc(OH&S), GradDipEd, MEd |
| Rachelle Cooper | BASocSc, GradDipEd |
| Kerry Davies | BSc, GradDipEd |
| Caroline De Haan | BEd(Prim) |
| Chris Elkington | BEd(Prim) |
| Paris Farr | BSc, MTeach(Sec) |
| David Goschnick | CertIVTrngAssmnt, BEd |
| Joshua Goschnick | BEd(Hons) |
| Sharyn Hadlow | BSc, BEd |
| Sue Higgs | DipTeach(Prim), BEdStudies |
| Louise Hogarty | BEd(Prim) |
| Josephine Hopkins | BA, MSpeechPath, GradDipEd(Prim) |
| Carolyn Johnson | BA, PGCertEd |
| Jay Johnstone | BTh, MTh, GradDipEd(Prim) |
| Zacchaeus Klan | CertIV Fitness, BEd(Prim) |
| Joel Kong | BDes(IndDes), GradDipEd |
| Nigel Kuipers | BEd(Prim) |
| Anna Lam | BBus(Acc)/BBus(B&F), GradDipEd(Prim) |
| Andy Lancaster | BA(VisArts), BEd(Prim) |
| David Mallen | BMus/BCom, AMus(Piano), MTeach (Sec Mus/Prim) |

| NAME | QUALIFICATION |
|-------------------|---|
| Andrew Manning | BTeach, BEd, MEd(Lead), GradDipEd(Lead) |
| Monique Manning | BTeach(Prim), BEd(Prim), GradCertEd(Lead) |
| Donna Martin | AdvCert(ProgTech), DipT(Prim), BEdSt, MEd(Lead) |
| Paul Mathews | BA, GradDipEd(Sec) |
| Alicia McCann | BEd(ECD) |
| Katie McCann | BEd(Sec) |
| Scott Megee | DipVET, CertIVTrngAssmnt |
| Fiona Mitchell | BECE |
| Catherine Newton | DipTeach(Prim), BEd |
| Sari Newton | BA, DipChildServ, GradDipEd(Sec) |
| Amy Partridge | BSc, BEd(Sec) |
| Jordan Partridge | BSport&OutdoorRec, BEd(Prim) |
| Shirley Patterson | BSocSci(Psych/Geog)(Hons), GradDipEd, GradDipMin, MEd(Lead) |
| Joanne Piening | BEd(Prim) |
| Tanya Rogers | BAppSci(Biol/BioTech), GradDipGenCouns, GradDipEd(Sec) |
| Fiona Ryan | BA, GradDipAppPsych, GradDipTL |
| Chandra Schokman | BSocSci, GradDipEd(Sec) |
| Laura Scouller | BEd(PhysEd/HlthEd)(Hons) |
| Walter Sheridan | BSc, DipEd |
| Toni Steinbergs | DipTeach, BEd, MEd(Lead) |
| Robyn Sutomo | BTeach(Primary), BA |
| Russell Svigos | DipTeach(Prim) |
| Jennie Taylor | BOccTher, MTeach |
| Felicity Taylor | BEd |
| Sam Waldron | BA(Global), GradDipEd(Prim) |
| Chay Williamson | BDes, GradDipEd(Sec) |
| Joel Williamson | BTeach, BMus, MEd(Lead) |
| Sara Wright | BMin, GradDipEd(Prim), MEd(Lead) |
| Peter Zwiersen | BAppSc, BTeach |
| | |



Students

ENROLMENTS

The total number of student enrolments, including part-time enrolments, at Bayside Christian College at the time of the August 2022 Census was a total of **580** as follows:

- 51 students in the Early Learning Centre
- 529 students enrolled from Preparatory to Year 12.

| YEAR LEVEL | MALE | FEMALE | TOTAL |
|-------------------------|------|--------|-------|
| ELC 3 Years | 8 | 7 | 15 |
| ELC 4 Years | 14 | 22 | 36 |
| ELC Enrolments | 22 | 29 | 51 |
| Preparatory | 15 | 18 | 33 |
| Year 1 | 11 | 13 | 24 |
| Year 2 | 15 | 15 | 30 |
| Year 3 | 8 | 17 | 25 |
| Year 4 | 17 | 20 | 37 |
| Year 5 | 15 | 19 | 34 |
| Year 6 | 22 | 15 | 37 |
| Year 7 | 29 | 33 | 62 |
| Year 8 | 38 | 25 | 63 |
| Year 9 | 22 | 35 | 57 |
| Year 10 | 26 | 35 | 61 |
| Year 11 | 17 | 22 | 39 |
| Year 12 | 11 | 16 | 27 |
| Prep-Year 12 Enrolments | 246 | 283 | 529 |
| Total Enrolments | 268 | 312 | 580 |

ATTENDANCE

Attendance is based on the number of days students attended school relative to the number of possible school attendance days. For the ELC, a random sample is used to generate the average.

The overall average College attendance rate was **89.88%.** This is lower than the long-term average, and can be attributed to the ongoing effects to student wellbeing and engagement from extended lockdowns and remote learning in 2020-21.

| YEAR LEVEL | 2020 | 2021 | 2022 |
|-------------|------|------|------|
| ELC 3 Years | 92.0 | 94.2 | 95.5 |
| ELC 4 Years | 93.5 | 89.0 | 94.3 |
| Preparatory | 98.0 | 93.0 | 88.8 |
| Year 1 | 97.4 | 95.1 | 89.0 |
| Year 2 | 98.1 | 95.3 | 89.9 |
| Year 3 | 97.1 | 93.3 | 90.3 |
| Year 4 | 97.6 | 93.8 | 89.7 |
| Year 5 | 97.7 | 94.5 | 88.5 |
| Year 6 | 97.9 | 92.4 | 89.6 |
| Year 7 | 97.6 | 92.6 | 91.1 |
| Year 8 | 97.3 | 88.5 | 86.4 |
| Year 9 | 97.4 | 88.5 | 85.2 |
| Year 10 | 97.8 | 90.9 | 88.7 |
| Year 11 | 97.2 | 91.9 | 89.6 |
| Year 12 | 97.9 | 94.1 | 90.8 |
| Average | 96.9 | 92.5 | 89.8 |



NAPLAN

Teachers at Bayside Christian College are involved in the continual monitoring of our students' academic performance, including the NAPLAN tests for students at Years 3, 5, 7 and 9.

As there are no results for 2020, the 2019 and 2021 results are included in the table below. When interpreting the table, please note that with small cohort numbers, three or four percentage points usually represents one student.

Monitoring is not confined to one test on one day, but rather is supported by a range of mechanisms, including other annual assessments such as those developed by the Australian Council for Educational Research and Allwell Academic tests. Due to the cancellation of NAPLAN in 2020, there was no twoyear growth data available. However, the five-year trend data indicates there was consistent improvement in:

- Year 3 Writing, Numeracy, and Grammar & Punctuation;
- Year 5 Reading and Writing;
- Year 7 Reading, Writing, Numeracy, and Grammar & Punctuation.

The 5-year trend data also shows that areas that maintained steady results were:

- Year 3 Numeracy;
- Year 5 Numeracy and Grammar & Punctuation;
- Year 7 Spelling; and
- Year 9 Numeracy.

| | | 2018 | 2019 | 2021 | 2022 |
|---------------|--------|------|------|------|------|
| | Year 3 | 98% | 100% | 97% | 96% |
| READING | Year 5 | 97% | 100% | 100% | 94% |
| READING | Year 7 | 95% | 99% | 97% | 100% |
| | Year 9 | 100% | 98% | 96% | 89% |
| | Year 3 | 100% | 100% | 100% | 96% |
| WOITING | Year 5 | 94% | 100% | 100% | 94% |
| WRITING | Year 7 | 95% | 94% | 93% | 96% |
| | Year 9 | 97% | 90% | 90% | 96% |
| | Year 3 | 97% | 100% | 100% | 92% |
| SPELLING | Year 5 | 97% | 100% | 100% | 97% |
| JFELLING | Year 7 | 100% | 97% | 100% | 96% |
| | Year 9 | 97% | 97% | 98% | 96% |
| | Year 3 | 97% | 100% | 100% | 96% |
| GRAMMAR | Year 5 | 94% | 97% | 100% | 100% |
| & PUNCTUATION | Year 7 | 100% | 100% | 98% | 96% |
| | Year 9 | 99% | 92% | 98% | 89% |
| | Year 3 | 100% | 100% | 100% | 100% |
| | Year 5 | 100% | 97% | 100% | 97% |
| NUMERACY | Year 7 | 93% | 96% | 100% | 96% |
| | Year 9 | 99% | 100% | 97% | 96% |



STEP

The Supported Transition Education Program was launched in 2022 with just one student and had three students enrolled in the program by the end of the year.

Running parallel to the Secondary Mainstream program, STEP focuses heavily on providing a space for the development and strengthening of numeracy and literacy skills for Years 7-12 students.

In 2022, STEP students were engaged with English, Maths, Humanities and Science. Students continued to be involved in various camps, incursions and excursions alongside their peers, while still accessing the curriculum at their own level. This enabled students to build social connections and make various friendships with peers outside of the STEP class.

In addition to supporting the students in their numeracy and literacy, STEP seeks to develop skills which will serve the students beyond their schooling life (Living Skills). This program enables students to practise specific thinking skills such as organising, generalising and evaluating thinking concepts. At the end of 2022, it was evident that the intentional and intensive teaching and support provided by STEP enabled outstanding initial growth for students.

REFLECTIONS ON 2022

- Average growth for Literacy and Numeracy exceeded 12 months for a year of learning.
- In Reading, the average annual growth was 17 months' improvement.
- In Writing, the average annual growth was 18 to 24 months' improvement, and
- In Numeracy, the average annual growth was 33 months' improvement.



Secondary Outcomes

Bayside Christian College students have the opportunity to participate in a wide range of subjects as part of either a Victorian Certificate of Education (VCE) program or Victorian Certificate of Applied Learning (VCAL).

We understand that as a part of the varied giftedness of students, some are more suited to success in an academic VCE program, whilst others are better suited to an applied learning environment such as the VCAL program.

In 2022, a total of 23 students completed the VCE while a total of four (4) Year 12 students completed their Senior VCAL certificate.

VCE

Of the 23 students who completed the VCE and received an ATAR, 11 students achieved an ATAR of **70** and above. For our entire cohort of VCE students, **9.9%** of students received a study score over 40.

- The Dux achieved a score of 93.55
- The average study score was **30.4**
- The mean ATAR was 65.63
- The median ATAR was 67.90

POST-SCHOOL DESINTINATIONS

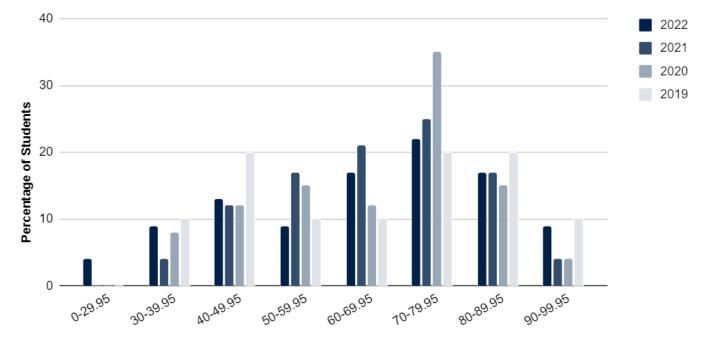
A total of 18 of the 22 VCE students who completed tertiary applications in 2022 received tertiary offers of which 48% of students received their first preference offer.

VET STUDIES

In Year 11, 10 VCAL students completed a Certificate II in Active Volunteering. In addition, 32 Senior students (Years 11&12) undertook specific Vocational Education and Training (VET) certificates.

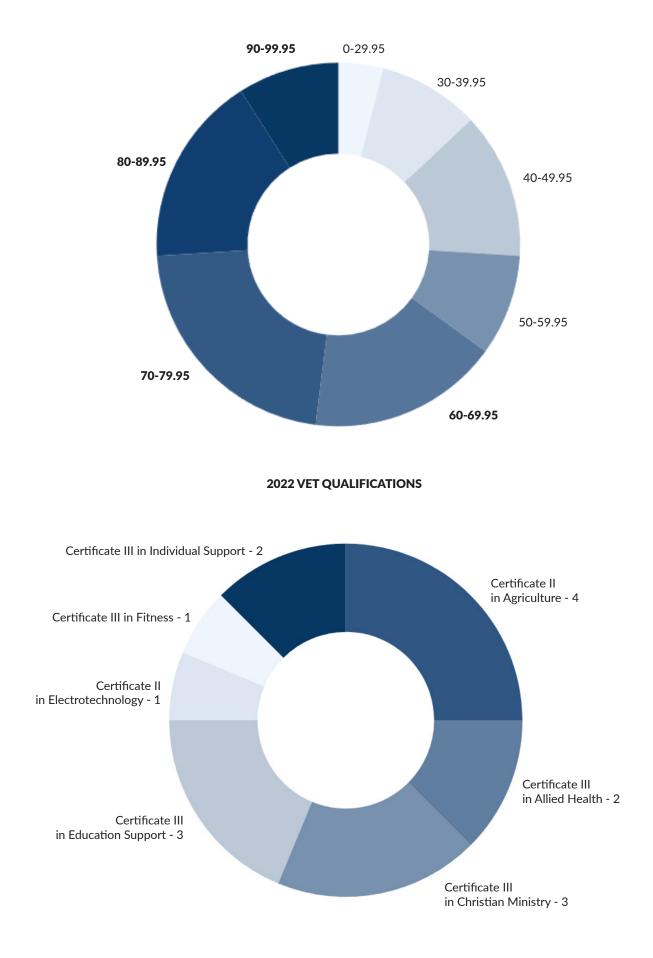
These certificates were offered through a range of external providers, including Chisholm TAFE, and the Peninsula VET (PVET) cluster. Eight (8) students completed School-Based Apprenticeships through VFA Learning.

We were also very excited to see another six (6) students complete their Certificate II in Agriculture, delivered at our Trades Skills Centre on North Campus (this includes two external school students).



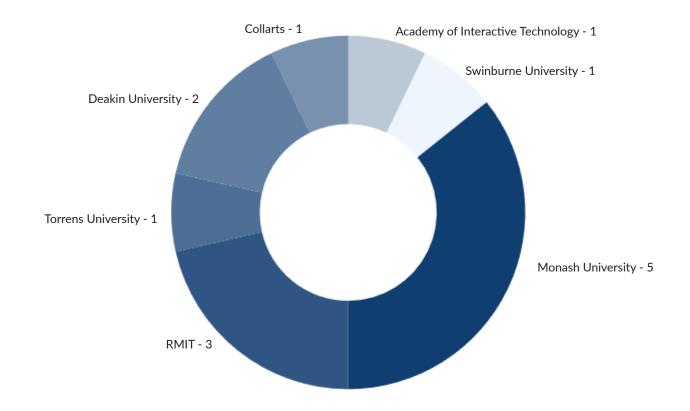
ATAR Score

2022 ATAR RESULTS



2022 TERTIARY DESTINATIONS

| COURSE | INSTITUTE |
|---|-----------------------------------|
| Bachelor of 2D Animation (Degree) | Academy of Interactive Technology |
| Business | Swinburne University |
| Design/Business | Monash University |
| Diploma of Tertiary Studies - Education | Monash University |
| Early Childhood and Primary Education | Monash University |
| Engineering-Civil and Infrastructure (Honours)/Business | RMIT |
| Game Design & Development (Diploma) | Torrens University |
| Health and Physical Education | Deakin University |
| Journalism | RMIT |
| Music Production (Diploma/Degree) | Collarts |
| Nursing | Deakin University |
| Primary Education (Honours)/Business | Monash University |
| Science | Monash University |
| Screen and Media (Film and Television Production) | RMIT |
| Screenwriting (Advanced Diploma)/Media (Degree) | RMIT |



Finance

FINANCIAL PERFORMANCE

In 2021, the College needed to maintain a balance between financial stability and ensuring education was as affordable as possible for families. To achieve this, the College waived the \$500 Building Fund Levy and did not increase tuition fees. In 2022, the College experienced an unexpected and unusual decline in student numbers with the main reason being for relocation.

The decline in student numbers resulted in lost income and stress on the operational budget. To address the decreasing student numbers, increased efforts were put towards advertising and improved processes around engagement and follow up with prospective families.

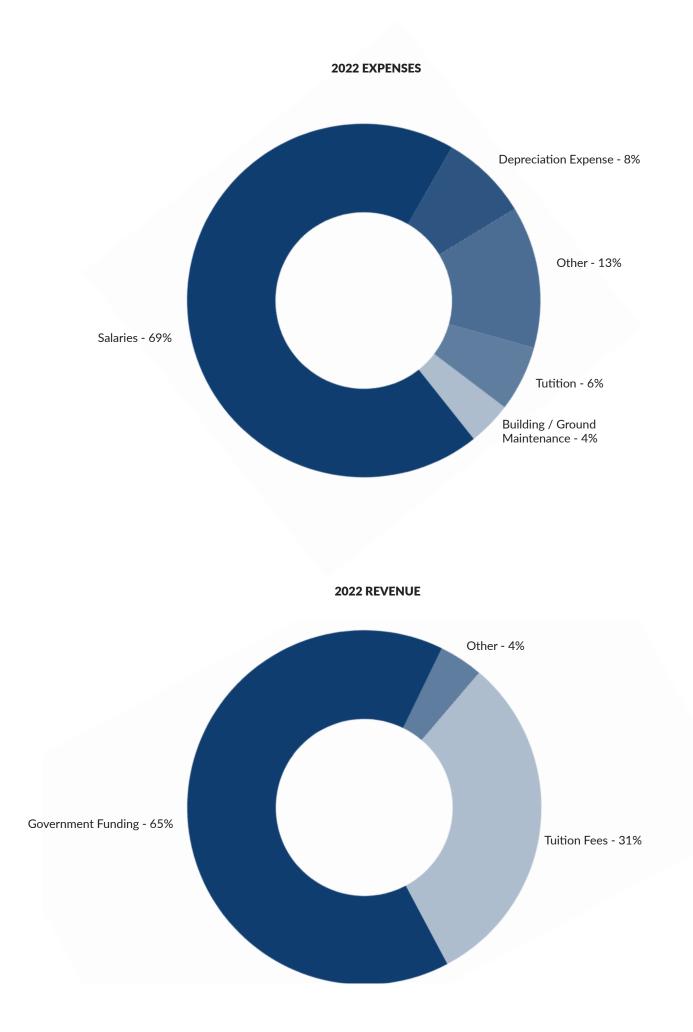
A significant amount of restructuring was also undertaken across the College as well as the implementation of several initiatives designed to address and relieve the financial stress in 2023.

PROJECTS

The College did not embark on any major projects in 2022 in preference to reestablishing culture and community post COVID-19 lock downs and restrictions. There was a significant amount of work to facilitate the reconnection of the College community via the re-establishment of major and minor College events. The most significant of these was ensuring that the 40th anniversary events program was run and this important milestone appropriately celebrated at the College.

| | 2021 | 2022 |
|----------------|--------------|---------------|
| Total Revenue | \$10,525,205 | \$10,462,741 |
| Total Expenses | \$10,544,924 | \$11,603,119 |
| Surplus | (\$19,719) | (\$1,140,378) |

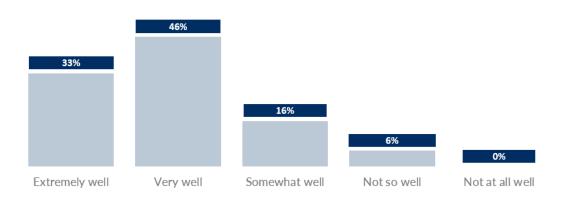




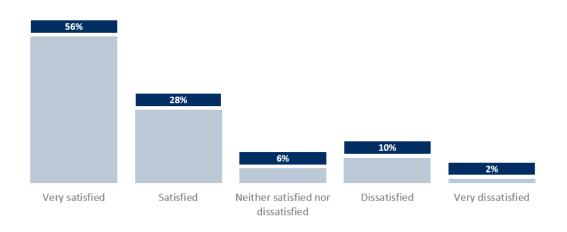


Satisfaction Survey

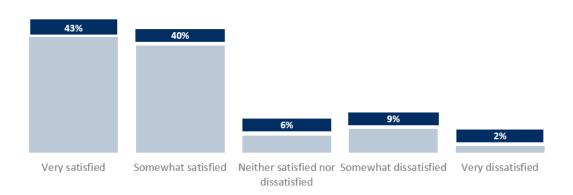




Overall, how satisfied or dissatisfied are you with the College?

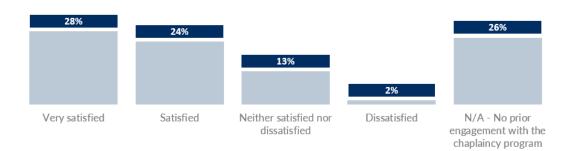


Overall, how satisfied or dissatisfied are you with the quality of teaching and learning at the College?

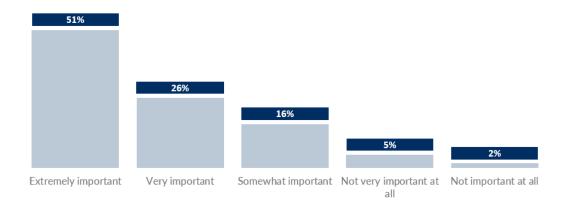




Overall, are you satisfied or dissatisfied with your experience of the chaplaincy program at the College?



How important do you think the chaplaincy program is at the College?







Bayside Christian College

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